



NAME: Emily Coggan

I am seeking election to the Equestrian Queensland Board to contribute strong governance capabilities, financial acumen and a deep understanding of equestrian sport.

I bring experience across both global professional services and regional agribusiness. I spent 3.5 years at Deloitte and whilst there, completed my training to become a Chartered Accountant. In my roles, I supported CFOs and executive teams in improving decision-making, strengthening financial discipline, and delivering long-term organisational strategies. My work included enterprise planning, budgeting and forecasting, operating model and process improvement, and the development of integrated financial and operational strategies.

I now hold a leadership role with my family's fifth-generation mixed farming enterprise, Coggan Farms, where I apply governance, commercial and risk management principles in a practical operating environment every day. This experience has strengthened my appreciation of sustainable business models, effective oversight, and the importance of balancing strategic ambition with operational reality.

I hold a Bachelor of Commerce (Accounting) and a Bachelor of Economics (Public Policy) from the University of Queensland, and am a graduate of the Australian Institute of Company Directors. I am committed to high standards of governance, accountability and ethical leadership to benefit the future of all members.

Alongside my professional experience, I bring extensive lived experience across equestrian sport, having represented Queensland on twelve occasions at state and national championships across multiple disciplines as a junior. This background enables me to understand the diverse needs of members, volunteers and discipline communities, and the importance of clear governance frameworks to support participation, safety, performance and sustainability.

If elected, I would focus on:

- Strengthening board oversight, financial sustainability and risk management
- Supporting clear role delineation between board, management and sport committees
- Ensuring strategic decisions are informed by member impact, participation pathways and long-term viability
- Rebuilding trust across the nation through continuing to collaborate with Equestrian Australia and our counterparts in other states and territories.
- Fostering a collaborative, future-focused governance culture that supports all disciplines within Equestrian Queensland

I am motivated to continue to contribute to a Board that is strategic, disciplined and united in its responsibility to steward the organisation for current and future members.